

BUSINESS FOR A BETTER CANADA

Crafting Your Career: Agency, Serendipity, and Researcher Identity

Madeline Toubiana University of Ottawa, Telfer School of Management

Who am I?

How do we come to be defined as academics?



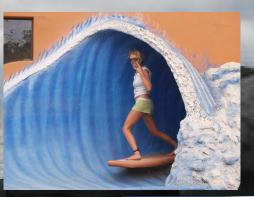
Starting points



Practical

PETER SINGER

Ethics SECOND EDITION

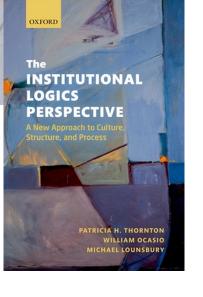


Influences

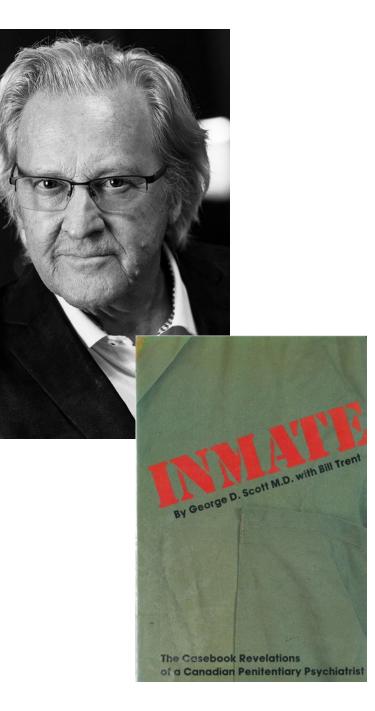




Based by Royston Greenwood, Christine Oliver, Thomas B. Lawrence and Renate E. Meyer







The unexpected



F

What ties my work together?

- It is both something I can craft
- And, something that others see...

© Academy of Management Journa. 2021 Vol 64 No 4 1049-1077 https://doi.org/10.5465/amj.2018.1166

CONSTRAINTS AND OPPORTUNITIES OF STIGMA: ENTREPRENEURIAL EMANCIPATION IN THE SEX INDUSTRY

TRISH RUEBOTTOM

McMaster University

MADELINE TOUBIANA

University of Alberta

ntrepreneurs work not only in socially accepted and valued domains but also in highly

ontested, stigmatized industries. Despite the extreme constraints of working in stigma-

Johnson ^{Cornell} SC Johnson College of Business

1-38 © The Author(s) 2022

Stigma Hierarchies: The Internal Dynamics of Stigmatization in the Sex Work Occupation

Madeline Toubiana^{1,2} and Trish Ruebottom³

Abstract

Scholars studying stigmatized, or "dirty work," occupations have tender characterize people outside of the occupation as the stigmatizers and th within the occupation as social supports who buffer each other from sti We argue that this characterization discounts the unique ways stigmatiz can take place within heterogeneous occupations and the challenges it for finding support from other occupational members. Based on a six-ye tative study of the sex work occupation in Canada, we explore the inter dynamics of stigmatization in the occupation. Our analysis reveals that s workers are not just the stigmatized but also the stigmatizers, as they e rate, borrow, and adapt perceptions of stigma to rank and place each ot a stigma hierarchy. To avoid the risks of being stigmatized based on this chy, sex workers engage in stealth organizing to find safe others within

Administrative Science Quarterly

Article reuse guidelines: sagepub.com/journals-p © Academy of Management Journal DOI: 10.1177/00018392 2020, Vol. 63, No. 6, 1739-1774. https://doi.org/10.5465/amj.2017.0826 journals.sagepub.com/h (S)SAGE

> **ONCE IN ORANGE ALWAYS IN ORANGE? IDENTITY** PARALYSIS AND THE ENDURING INFLUENCE OF **INSTITUTIONAL LOGICS ON IDENTITY**

> > MADELINE TOUBIANA University of Alberta

We know that individuals' identities can become intertwiner processes of identification. But what happens when individua tangle their identities from institutions after identification has t examine previously incarcerated men's efforts to de-identify y associated with prison as they transition back into society. Wh characterize de-identification efforts as ultimately successful, I remain stuck in their identifications and experience identity p nuance to our understanding of de-identification by revealing th to its breakdown and failure. I highlight specifically the importa the content of institutional logics in influencing de-identification the existing focus on the cognitive accessibility of logics. Impo lenges to de-identification result not merely from the individual but rather from their becoming stuck and resigning themselves t simultaneously feel they lack identity material to realize new social evaluations. Indeed my findings point to the powerful a institutions shape our identities even when we desire to chang

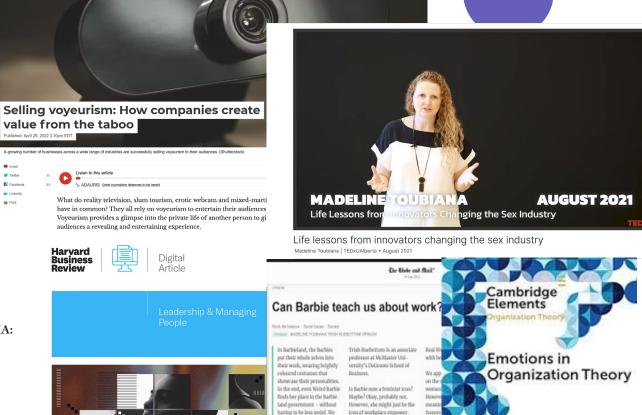
When a Major Life Change **Upends Your Sense of Self** by Madeline Toubiana, Trish Ruebottom and Luciana Turchick Hakak © Academy of Management Journal

COMMERCIALIZING THE PRACTICE OF VOYEURIS HOW ORGANIZATIONS LEVERAGE AUTHENTICI AND TRANSGRESSION TO CREATE VALUE

> TRISH RUEBOTTOM McMaster University

SEAN BUCHANAN

MADELINE TOUBIANA





ross a wide range of industries are successfully selling voveurism to their audiences. (Shutte

Digital

Article

audiences a revealing and entertaining experience.

THE MESSAGE IS ON THE WALL? EMOTIONS. SOCIAL MEDIA AND THE DYNAMICS **OF INSTITUTIONAL COMPLEXITY**

Charlene Zietsma,

Madeline Toubiana,

Maxim Voronov and

Anna Roberts

MADELINE TOUBIANA University of Alberta

CHARLENE ZIETSMA York University

2022, Vol. 47, No. 3, 466-488.

value from the taboo

٥

Harvard

Business Review

Listen to this article

ADAURIS Great

iebed: April 28, 2022 3 10pm EDI

y Twitter

E Fereivy

in LinkedIn

e Print

University of Manitoba

MAXIM VORONOV York University

https://doi.org/10.5465/amj.2014.0208

ment that we've been looking

prominent theme tackled by

the Barbie movie is the objecti-

fication of women. Contrary to

Bashieland, where the Barbles

are in charge (and the Kens are

most definitely not), when

Marrot Robbie's Barble first enters the Real World, she

notices something is off. She

feels "conscious of my ... self?"

Mon leer and leer at her, with

one going so far as to grab her outz. Unlike Barbieland, in the

aren't a

should all be encouraged to

bring our weird and wonder-

Like the Barbies in the hit

movie, we need support.

real autonomy and the

ability to put our whole

Madeline Toubiana is an asso

clate professor and Desmarah Chair in Entrepreneurship at

the University of Ottawa's

2017 Vol. 60 No. 3, 922-953.

Telfer School of Management

selves into our jobs

ful selves to our work.

Toubiana, M., Slade-Shantz, A., Khorasani, N. (2023) Panacea or Poisoned Chalice? Considering the possibilities of entrepreneurship and degrowth. *Journal of Management Inquiry*

Ruebottom, T. and Toubiana, M. (2021) Constraints and opportunities of stigma: Entrepreneurial emancipation in the sex industry. *Academy of Management Journal, 64 (4),* 1049–1077.

Ruebottom, T. and Toubiana, M. (2014). Languages as strategy: The role of 'foreign' languages in social enterprise. In Heather Douglas and Suzanne Grant (eds.) "Social entrepreneurship and enterprise: concepts in context". Tilde University Press

Entrepreneurship

Zietsma, C., and Toubiana, M. (2018). Emotions as the glue, fuel and rust of social innovation. In Gerard George, Ted Baker, Havovi Joshi and Paul Tracey (Eds.) "*Handbook of inclusive innovation*". Edward Elgar.

Bacq, S., **Toubiana, M**., Ruebottom, T., Ormiston, J., and Ajunwa, I. (2023) Entrepreneurship Out of Shame: Entrepreneurial Pathways at the Intersection of Necessity, Emancipation, and Social Change. *Organization Theory*.

Toubiana, **M.**, and Zietsma, C. (2017) The message is on the wall: Emotions, social media, and the dynamics of institutional complexity. *Academy of Management Journal*, *60*, 922-953.

Toubiana, M., Greenwood, R., and Zietsma, C. (2017). Beyond ethos: Outlining an alternate trajectory for emotional competence and investment. *Academy of Management Review*, *42*, 551-556.

Zietsma, C., **Toubiana, M.**, Voronov, M., & Roberts, A. E. (2019) *Emotions in Organization Theory*. Cambridge University Press.

Zietsma, C., and **Toubiana**, **M.** (2018). The Constitutive, the energetic and the valuable: Exploring the impact and importance of studying emotions. *Organization Studies*, 39,

Emotions

WHATICRAFTED.... What stalls or supports social change?

Crawford, B., Coslor, E. and Toubiana, M. (forthcoming) From catch-and-harvest to catch-andrelease: repair-based deinstitutionalization. *Organization Studies*.

Lounsbury, M., Steele, C., Wang, M., and Toubiana, M. (2021) New directions in the study of institutional logics: from tools to phenomena. *Annual Review of Sociology*, *47*, 261-280.

Steele, C., **Toubiana**, **M**. and Greenwood, R. (2020). Why worry? Celebrating and reformulating "integrative institutionalism". *Research in the Sociology of Organizations*, 65B, 353-370. Institutional Processes

Toubiana, M. (2020) Once in orange, always in orange? Identity paralysis and the enduring influence of institutional logics on identity. *Academy of Management Journal.*

Stigmatization

Phung, K., Buchanan, S., Toubiana, M., Ruebottom, T., and Turchick-Hakak, L. (forthcoming). When stigma doesn't transfer: Stigma deflection and occupational stratification in the sharing economy. *Journal of Management Studies*.

Ruebottom, T. Voronov, M., Buchanan, S., and Toubiana, M. (2022) Voyeuristic businesses: The impact of transgression on value creation. *Academy of Management Review*.

Toubiana, M., and Ruebottom, T. (2022) Stigma hierarchies: The internal dynamics of stigmatization in the Sex Work occupation. *Administrative Science Quarterly*

Zhang, R., Toubiana, M. Wang, M., Ruebottom, T., and Greenwood, R. (2021) Beyond levels: Advancing research on stigma and its management. *Academy of Management Annals* What do others see?

SCHOLAR EMOTION SCHOLAR INSTITUTIONAL THEORIST INSTITUTIONAL THEORIST ENCLORE SOMEONE WHO Studies Marginalized and vulnerable actors

OT

Does "Cool" or weird stuff

Driving

impact

Expert on stigma scholar

The labels that have shaped me...

Take-aways...

This is your journey

Remain open





Be patient

You do not have to be one thing



You can only control

how you work when you work what you work on and how you live There is a light at the end of the tunnel

Just keep taking one step at a time



BUSINESS FOR A BETTER CANADA

Questions?