**TELFER EXECUTIVE PROGRAMS** 

UNIVERSITY OF OTTAWA

# REGIONAL HEALTH SENIOR LEADERSHIP PROGRAM (RHSLP)



The Regional Health Senior Leadership Program (RHSLP) is designed for healthcare leaders looking to enhance their ability to respond to the rapidly changing health care landscape in Eastern Ontario. The last several years have put a strain on our healthcare system and its leaders. In response, leaders must be agile, create a sense of belonging, and continue to deliver excellent care under a strained and shifting system. This transformation will require a new era of compassionate and inclusive leaders that are self-aware and create a culture of trust. These leaders will require advanced skills required to collaborate, create and achieve. RHSLP will strengthen and refine these skills to help healthcare leaders continue to respond and effectively lead in a volatile, uncertain, complex and ambiguous (VUCA) emerging future.

#### WHO SHOULD ATTEND?

RHSLP is designed for leaders working in Ontario healthcare organizations, including:

- Senior leaders (e.g. senior managers, directors, heads of divisions or departments, site leaders, senior administrators)
- Regional healthcare providers (Hospitals, OHT partners, primary care, community care, long-term care, etc.)
- Leaders from private organizations within the health sector



PROGRAM FORMAT In-person



PEER COACHING GROUPS

Connect with peers at each module

#### WHY CHOOSE RHSLP?

Leadership for the Healthcare Context: Program learning will focus on leadership skills relevant to the dynamic, multi-stakeholder context of healthcare. The program supports the 'quintuple aim' framework and is aligned with the LEADS framework and the Certified Health Executive (CHE) Program from the Canadian College of Health Leaders.

**Integrated, Applied, and Practical Learning Experience:** The program includes leadership assessments, organizational site visits, and concludes with a Leadership Symposium, uniting leaders from across the healthcare, public, and private sectors.

**Networking & Peer Learning:** Every cohort is designed to broaden the breadth and quality of each participant's network. Participants attend from a variety of hospitals and other healthcare organizations. At each module, participants meet with their peer coaching group to discuss workplace challenges.

The Telfer School of Management at the University of Ottawa, located in the heart of Canada's capital, brings together over 4,300 students, 200 professors and over 32,000 alumni. Our teaching, research and policy advice firmly align with our vision for a greener, healthier, happier, wealthier and more prosperous future for all. We empower our purpose-driven students through an experience that turns them into influential leaders and responsible managers. In the heart of Ottawa, we know that better business practice means a better Canada, and a better Canada means a better world.

# **PROGRAM STRUCTURE**

#### Program Orientation (1.5 hour virtual session)

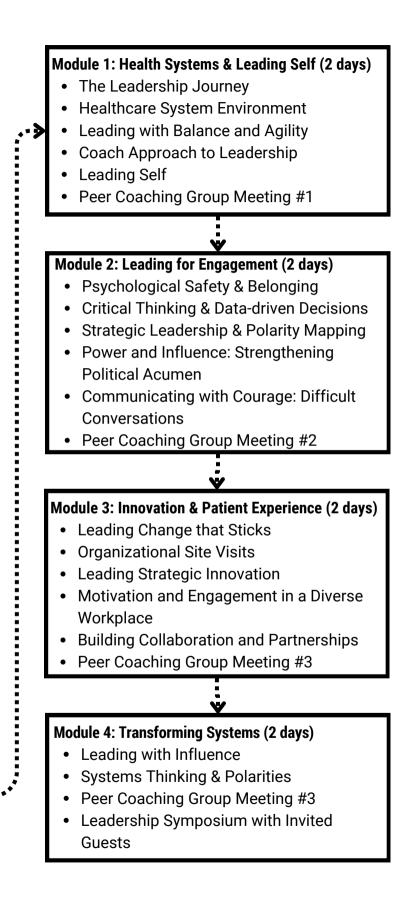
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- Welcome and introductions
- Program overview

#### True Tilt Assessment

The True Tilt Assessment is a strengthsbased tool chosen to help participants understand their natural personality tendencies, strengths, and areas for growth. By identifying these traits, leaders can improve self-awareness, enhance interpersonal relationships, and adapt their leadership style to be more effective and balanced in diverse situations.

Participants complete the assessment after the Program Orientation, and a group debrief is provided during Module 1.



## ACCREDITATION



Attendance at this program (Regional Health Senior Leadership Program) entitles certified Canadian College of Health Leaders members (CHE / Fellow) to **23 Category II credits** towards their maintenance of certification requirement.

## **PROGRAM FEATURES**

**Networking and community development** are an essential part of leadership in the health care sector. Participants will build their connections across organizations in support of better, integrated care and to share and find support for common leadership challenges.

**Leadership Assessments** are included in the program to develop participants' self-awareness as they develop their capabilities as leaders.

**Organizational Site Visits** are an opportunity for small peer groups to visit an organization that has been successful in initiating a change or innovation that may be instructive for participants in addressing their own challenges. Participants will have the opportunity to identify relevant and promising practices and solutions offered by the organizations' experience.

**Peer Coaching Circles** are small groups of peers that meet and create an environment of trust and mutual support that enables them to coach each other in exploring the challenges and complexities of their roles and in designing effective ways to achieve what matters most to them.

## **LEARNING OUTCOMES**

#### **Understand the Healthcare System**

- Explore the current context of the Eastern Ontario healthcare system
- Navigate in a healthcare system that is volatile, uncertain, complex, and ambiguous (VUCA)

#### Lead with Self Awareness

- Learn how leadership styles and preferences can work to support as well as hinder addressing the healthcare system challenges
- Develop personal and team practices for supporting resilience and psychological safety

# Lead Enterprises, People, and Diverse and Inclusive Workplaces

- Develop strategies for building and sustaining trust to foster collaboration
- Expand skills in giving and receiving feedback through peer coaching
- Lead strategically with critical thinking, systems thinking, and data-driven decision making

# Lead Innovation, Change, and Organizational Transformation

- Use power and influence effectively in a complex organization
- Clearly communicate strategic directions, create alignment, and foster stakeholder buy-in

#### **YOUR CREDENTIAL**



Upon completion of this program, participants will receive a **digital badge** via Credly to mark their achievement and celebrate their newly acquired skills. Digital badges are blockchain-encrypted credentials that are easy to share and verify.

For more information about the **Regional Health Senior Leadership Program**, please contact:

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