

## TELFER EXECUTIVE PROGRAMS

# GOVERNMENT AND INDUSTRY PROCESSES, STAKEHOLDER ENGAGEMENT & COMPLEX PROJECT LEADERSHIP



This program is part of the Certificate in Complex Project & Procurement Leadership and may be taken as part of the certificate program or on a stand-alone basis.

This module provides an overview of Canadian federal machinery of government, the approval processes for major investment government decision-making, the roles of key gatekeepers and decision makers, and how a new paradigm of project leadership is essential to manage complexity. It discusses the roles of Cabinet and the Privy Council Office, the Treasury Board Secretariat, Public Services and Procurement Canada and Industry, Science and Economic Development Canada. It focuses on early trust-building engagement with project stakeholders, and developing new project leadership perspectives to manage complex environments. It explores the skills required to build high performing teams in the face of cognitive and emotional ambiguity.

### PROGRAM TAKEAWAYS

- How to identify and engage with the key stakeholders in the approval process.
- How to manage the implications that the policies and processes of external agencies will have on project planning including risk management, costs, schedule and staff capacity.

### WHAT YOU WILL LEARN

- To think and act strategically within a broader organizational context
- To be an intentional and aware leader
- To engage and enroll others
- To lead high performance organizations
- To lead change which supports the vision and strategic goals of the organization

### WHO SHOULD ATTEND

This program is designed for experienced managers in the public sector. Senior military and Public Service leaders and industry executives who have or will have responsibility to lead and manage the planning and implementation of medium to large programs. It will be of particular benefit to newcomers to Ottawa and those with less experience with the processes and stakeholders involved with major Government funded investments.

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**To learn more information about Telfer Executive Programs or to register:**

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