



Canada's Premier
**Master of Business in Complex Project
 Leadership (MBCPL)**
 2019-2021 SCHEDULE AT A GLANCE
 (COHORT 4)



■ IN-CLASS SESSIONS
 ■ ORIENTATION
 ■ INTERNATIONAL STUDY TOUR

SEPTEMBER 2019							OCTOBER 2019							NOVEMBER 2019							DECEMBER 2019						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
1	2	3	4	5	6	7	6	7	8	9	10	11	12	3	4	5	6	7	8	9	1	2	3	4	5	6	7
8	9	10	11	12	13	14	13	14	15	16	17	18	19	10	11	12	13	14	15	16	8	9	10	11	12	13	14
15	16	17	18	19	20	21	20	21	22	23	24	25	26	17	18	19	20	21	22	23	15	16	17	18	19	20	21
22	23	24	25	26	27	28	27	28	29	30	31	24	25	26	27	28	29	30	22	23	24	25	26	27	28		
29	30												29	30	31					29	30	31					

JANUARY 2020							FEBRUARY 2020							MARCH 2020							APRIL 2020						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
5	6	7	8	9	10	11	2	3	4	5	6	7	8	1	2	3	4	5	6	7	5	6	7	8	9	10	11
12	13	14	15	16	17	18	9	10	11	12	13	14	15	8	9	10	11	12	13	14	12	13	14	15	16	17	18
19	20	21	22	23	24	25	16	17	18	19	20	21	22	15	16	17	18	19	20	21	19	20	21	22	23	24	25
26	27	28	29	30	31	23	24	25	26	27	28	29	29	30	31					26	27	28	29	30			

MAY 2020							JUNE 2020							JULY 2020							AUGUST 2020						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
3	4	5	6	7	8	9	7	8	9	10	11	12	13	5	6	7	8	9	10	11	2	3	4	5	6	7	8
10	11	12	13	14	15	16	14	15	16	17	18	19	20	12	13	14	15	16	17	18	9	10	11	12	13	14	15
17	18	19	20	21	22	23	21	22	23	24	25	26	27	19	20	21	22	23	24	25	16	17	18	19	20	21	22
24	25	26	27	28	29	30	28	29	30					26	27	28	29	30	31	23	24	25	26	27	28	29	
31																			30	31							

SEPTEMBER 2020							OCTOBER 2020							NOVEMBER 2020							DECEMBER 2020						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
6	7	8	9	10	11	12	4	5	6	7	8	9	10	1	2	3	4	5	6	7	6	7	8	9	10	11	12
13	14	15	16	17	18	19	11	12	13	14	15	16	17	8	9	10	11	12	13	14	13	14	15	16	17	18	19
20	21	22	23	24	25	26	18	19	20	21	22	23	24	15	16	17	18	19	20	21	20	21	22	23	24	25	26
27	28	29	30				25	26	27	28	29	30	31	22	23	24	25	26	27	28	27	28	29	30	31		

JANUARY 2021							FEBRUARY 2021							MARCH 2021							APRIL 2021						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
3	4	5	6	7	8	9	7	8	9	10	11	12	13	7	8	9	10	11	12	13	4	5	6	7	8	9	10
10	11	12	13	14	15	16	14	15	16	17	18	19	20	14	15	16	17	18	19	20	11	12	13	14	15	16	17
17	18	19	20	21	22	23	21	22	23	24	25	26	27	21	22	23	24	25	26	27	18	19	20	21	22	23	24
24	25	26	27	28	29	30	28							28	29	30	31				25	26	27	28	29	30	
31																											

MAY 2021							JUNE 2021							JULY 2021							AUGUST 2021						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
2	3	4	5	6	7	8	6	7	8	9	10	11	12	4	5	6	7	8	9	10	1	2	3	4	5	6	7
9	10	11	12	13	14	15	13	14	15	16	17	18	19	11	12	13	14	15	16	17	8	9	10	11	12	13	14
16	17	18	19	20	21	22	20	21	22	23	24	25	26	18	19	20	21	22	23	24	15	16	17	18	19	20	21
23	24	25	26	27	28	29	27	28	29	30				25	26	27	28	29	30	31	22	23	24	25	26	27	28
30	31																		29	30	31						

*Please note that dates are subject to change.



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Program Delivery

This degree is completed part time over 24 months. The start date of the program is in the fall. A blended learning approach will create a more stimulating and dynamic environment. There will be approximately seven in-class sessions of two or three days each. The online learning sessions ensure participants have frequent engagement with classmates and professors and provide flexible access to course material, while reducing travel and saving time. You will also learn to manage not only across borders and cultures but also with multiple stakeholders and decision-makers.

The coursework is further enhanced with personal development opportunities and access to professionals, who will provide coaching and mentoring that cater to the course and workplace needs.

Course Sequence		
CP5101	Systems Thinking	Fall 2019
CP5102	Self Realization and Personal Development	
CP5103	Strategic Management of Complex Projects and Programs	
CP5115	Problem Solving in Complex Environments	
CP5104	Organizational Behaviour of Project Teams and of Project Team Systems	Winter 2020
CP5107	Laws, Regulations, Intellectual Property and Contracts	
CP5105	Planning and Communicating Change Effectively	
CP5109	Business Planning and Cases: Methods and Implementation	
CP5106	Acquisition Strategies	Spring/Summer 2020
CP5110	Negotiation Strategies	
CP5310	WP-1 Human Factors in Complex Project Leadership	
CP5350	Seminars in Complex Project Leadership	
CP5108	Strategically Managing Risk	Fall 2020
CP5114	Financial Analysis and Decision Making	
CP5111	Managing for Innovation	
CP5320	WP-2 Management, Governance, Performance	
CP5112	Managing Contracts and Suppliers	Winter 2021
CP5117	Leadership for Results	
CP5113	Implementation of Complex Projects	
CP5330	International Study Tour	
CP5340	Complex Project Consultancy	Spring/Summer 2021
CP5360	Lectures in Project, Program and Portfolio Management	
CP5116	Stakeholder Engagement and Crisis Management	

Master of Business in Complex Project Leadership

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CONNECTS YOU TO WHAT MATTERS